## SET educacional

**RESULTS** 

4Q23

March, 2024



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HIGHLIGHTS





## 4Q23 results confirms the dawn of an operational and financial growth cycle



Highlights 4Q23 x 4Q22

**Adjusted EBITDA** 

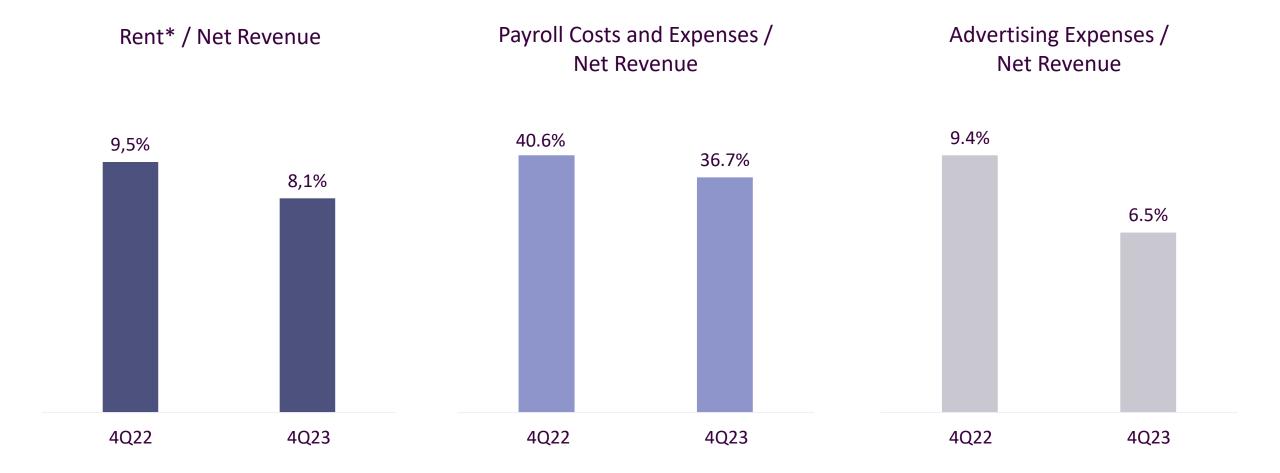
R\$ 103.6mm (+45.2 %) and

Adjusted EBITDA Margin 21.5% (+5.4pp)



## Operational optimization initiatives are generating recurring effects **Sef** on 2023 results





\*rental cost + minimum rents paid

## Results optimization project status and next steps



### Generation of commercial synergies

Generation of cost and expense synergies

## 1Q23

2Q23

2H23

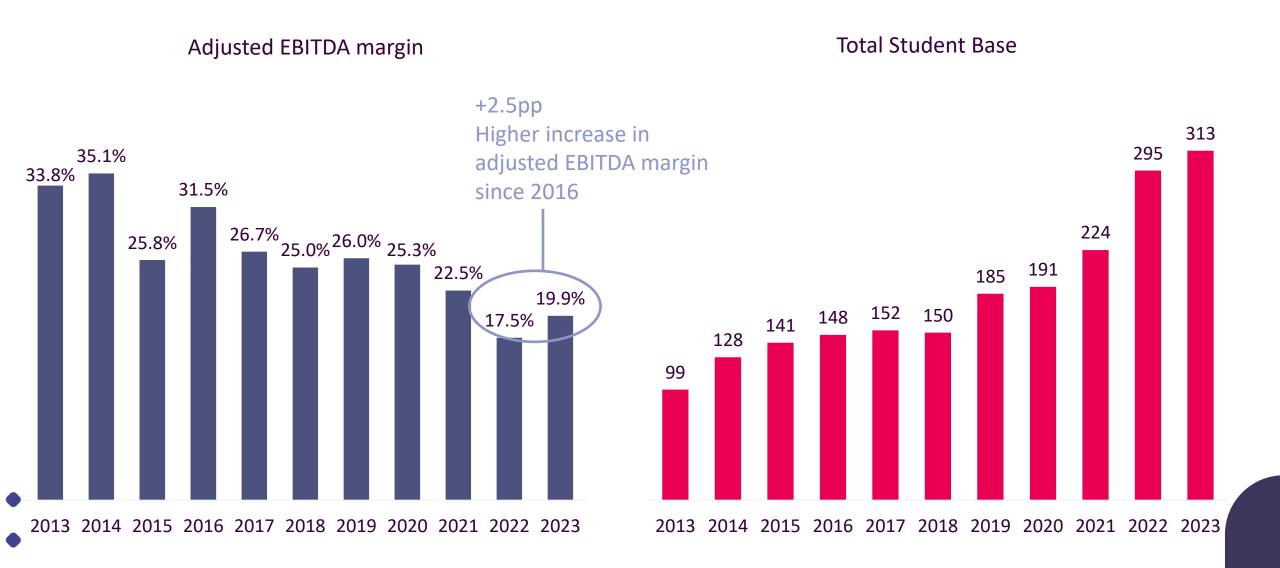
1H24

- Changes to portfolio of courses and units
- Readjustment of cost and expense structure
- Completion of integration with UNIFAEL
- Start of the SSC/SRC process review and automation project
- Sale of EduCred receivables (R\$69.7mm)

- 1st round of real estate optimization
- Review of rental costs for current units
- 2nd round of real estate optimization
- Increase in winter intake planting
- 3rd round of real estate optimization
- Completion of the SSC and SRC process review and automation project

## Resumption of growth in the Adjusted EBITDA margin simultaneously with the gains in scale created in recent years





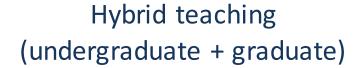


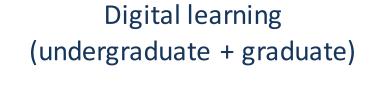
**OPERATING RESULTS** 

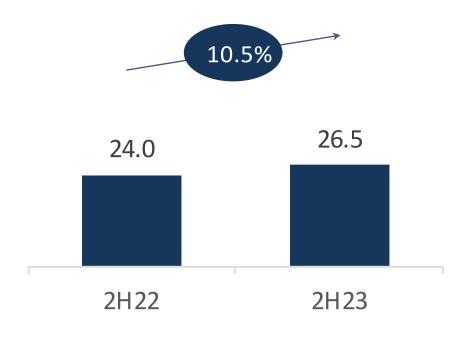


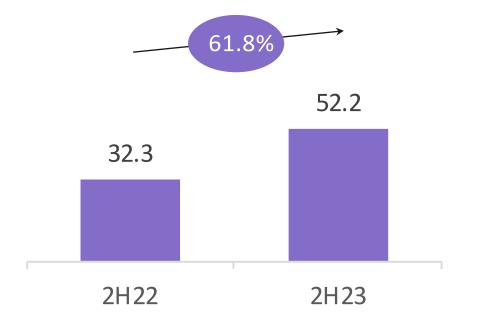
## 2H23 student intake ('000)





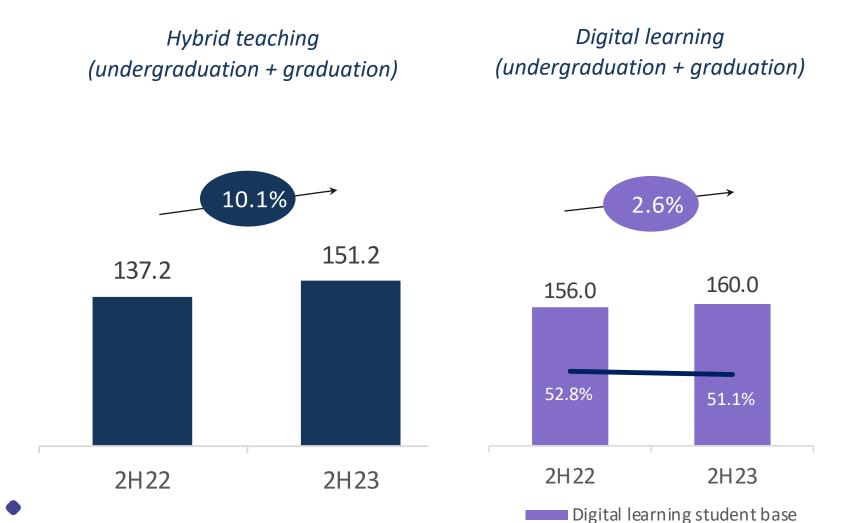




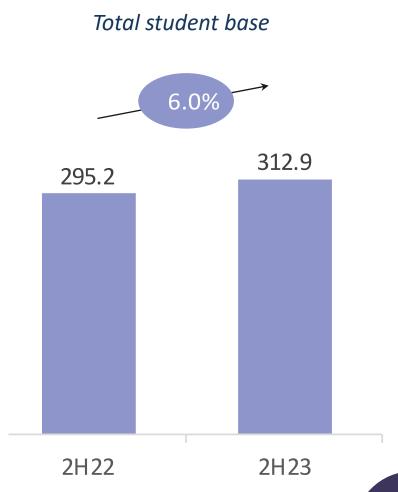


## Evolution of regulated teaching student base ('000)



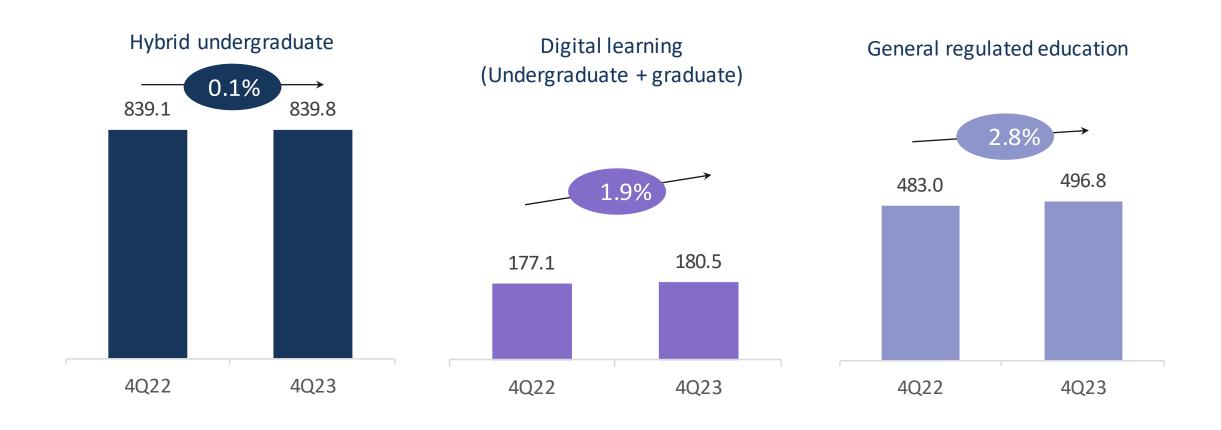


**-**% of total student base



## Average ticket (R\$/month)

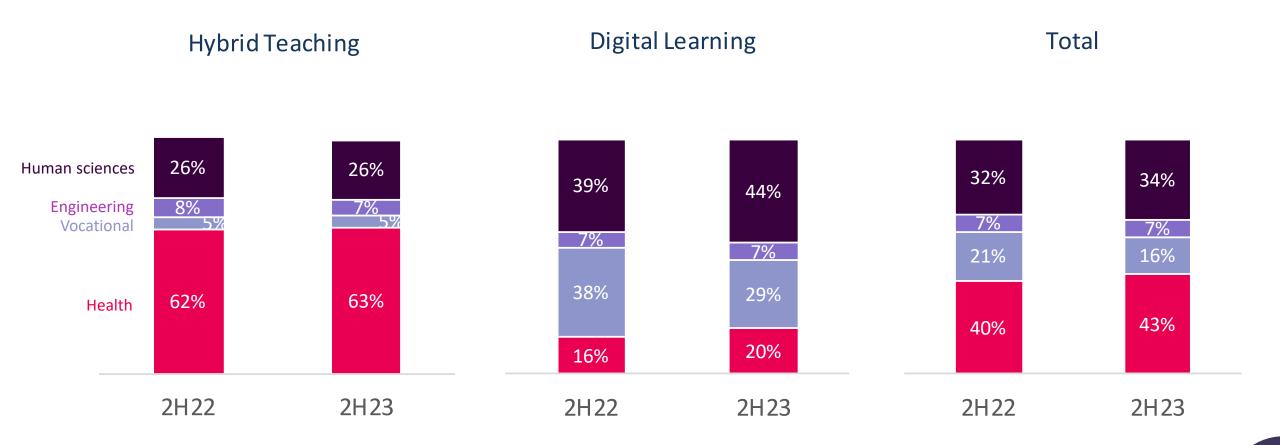




<sup>\*</sup>Average ticket for hybrid education, excluding PROUNI students, grew approximately 2% on the same comparison basis

## Undergraduate student base by segment





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FINANCIAL RESULTS



## Results summary (R\$/MM)

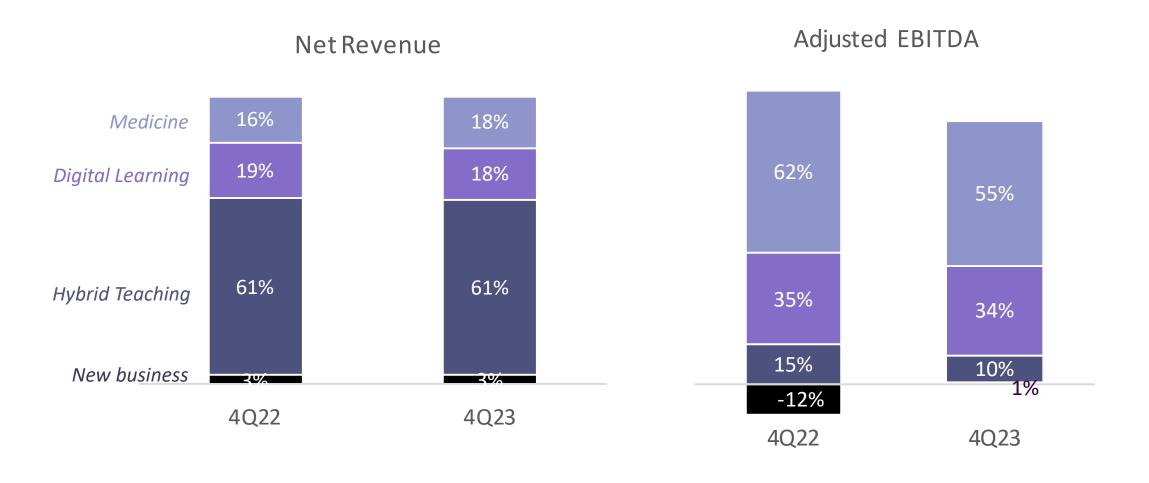


Financial Highlights	4Q23	4Q22	% Chg. 4Q23 x 4Q22	12M23	12M22	% Chg. 12M23 x 12M22
Net Revenue	482.0	442.3	9.0%	1,830.9	1,676.3	9.2%
Adjusted Cash Gross Profit	309.1	273.1	13.2%	1,161.6	1,039.1	11.8%
Adjusted Cash Gross Margin	64.1%	61.8%	2.4 p.p.	63.4%	62.0%	1.5 p.p.
Adjusted EBITDA (**)	103.6	71.3	45.2%	364.7	292.6	24.7%
Adjusted EBITDA Margin	21.5%	16.1%	5.4 p.p.	19.9%	17.5%	2.5 p.p.
Adjusted Net Income	18.0	(0.4)	N.M.	20.1	0.8	2305.3%
Adjusted Net Margin	3.7%	-0.1%	3.8 р.р.	1.1%	0.0%	1.0 p.p.

<sup>\*</sup> Adjusted for non-recurring events, interest income on agreements/others and minimum rents paid

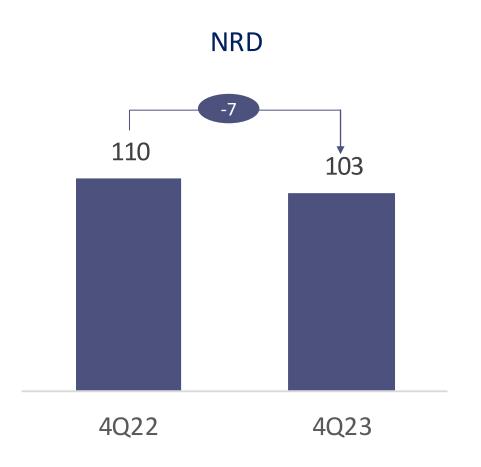
## Results by segment and type of offer

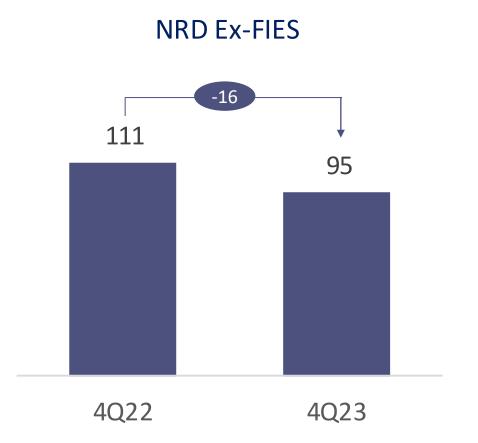




## Net receivables days (NRD) (days)

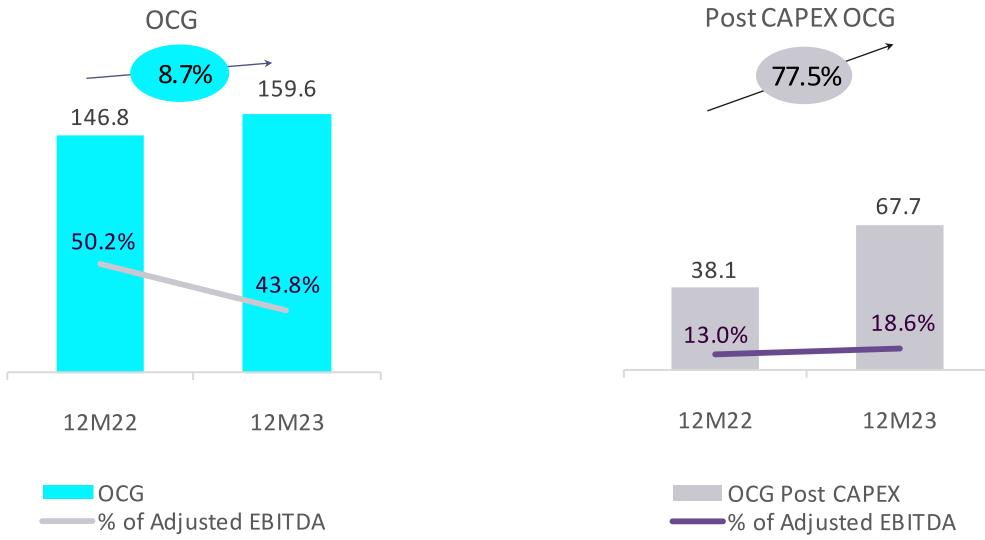






## Net operational cash generation (OCG) (R\$MM)

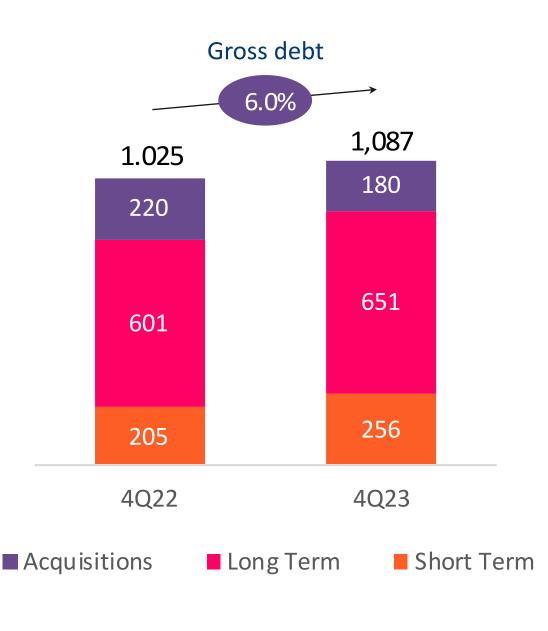




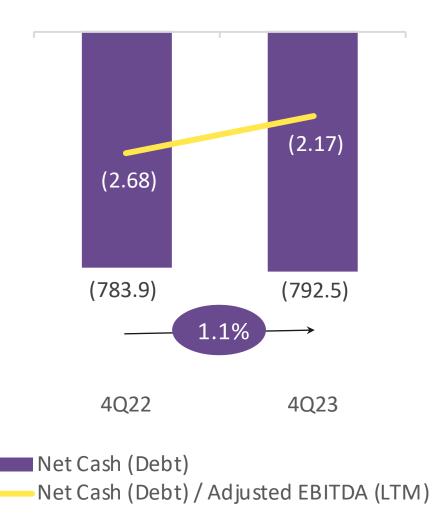
- Effects that impacted operational cash generation in 2023 of R\$28.4 million:
  - Advance payment of R\$8.4 million relating to the leasing of UNAMA properties (obtaining discounts during contracting and write-off of goods and indemnified assets and liabilities of R\$108.8 million).
  - FIES receipt of approximately R\$20.0 million in January 2024, which historically is received in December

## Indebtedness and financial leverage (R\$MM)





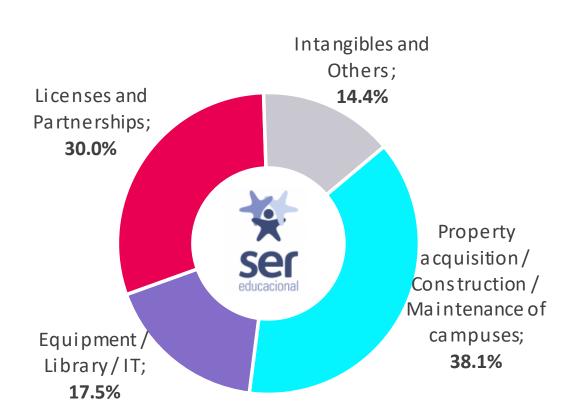
### Net cash (debt) / Adjusted EBITDA

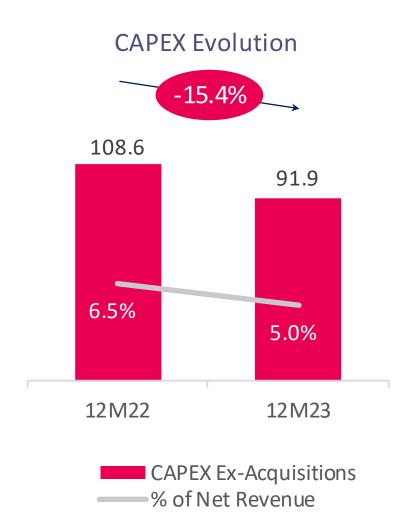


## Cash expenditures (R\$MM)



### **CAPEX Breakdown**





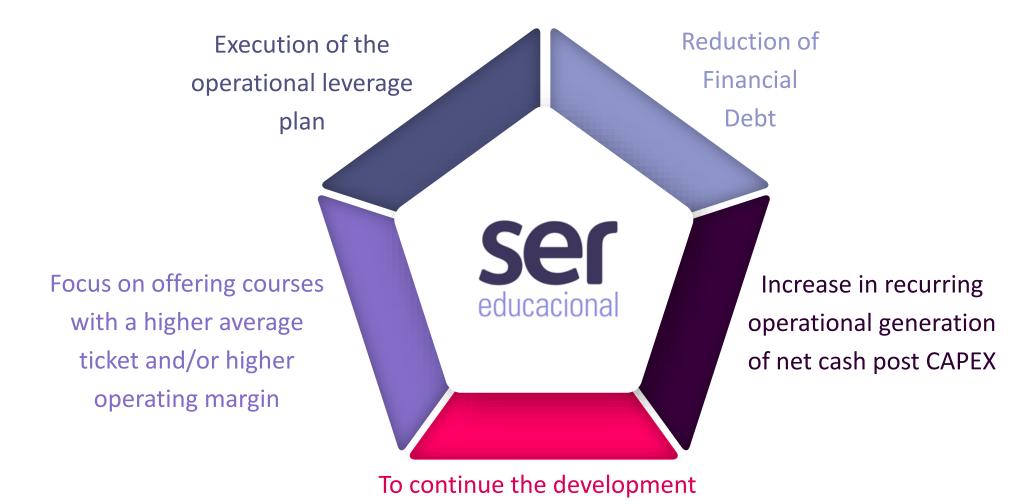
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2024 GOALS



## 2024 Objectives





of the continuing education

ecosystem





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