Av. Chedid Jafet, 222 - Bloco B - 5° andar Vila Olímpia - 04551 065 - São Paulo - SP - Brasil tel: 55 (11) 3048 5900 - fax: 55 (11) 3048 5903 www.grupoccr.com.br



CCR S.A. Corporate Taxpayer's ID (CNPJ): 02.846.056/0001-97 Company Registry (NIRE): 35.300.158.334

NOTICE TO THE MARKET

CCR S.A. ("Company" or "CCR") (B3: CCRO3; Bloomberg: CCRO3 BZ; Reuters: CCRO3.SA), hereby informs its shareholders and the market in general that for the 11th consecutive year, CCR is on the list of the most sustainable companies, it is part of the portfolio of ISE - Corporate Sustainability Index, by B3.

ISE is an initiative that includes indicators of the share price average performance of selected companies for their recognized commitment to corporate sustainability. To be included in the list, companies are evaluated for their risk management, business ethics, engagement in diversity practices, climate change guidelines, sustainable development practices, among others. ESG (Environmental, Social, Governance) practices comprise the parameters that best show the efforts of companies that reach the score to be part of ISE.

"ESG is one of the five pillars of CCR's 2025 strategic ambition, whose purpose is to consolidate it as an infrastructure company for urban mobility focused on providing better and safer paths to society", says Marco Cauduro, CEO of Grupo CCR. "For CCR, remaining in the selective group of companies that are part of B3's sustainability index is a good indication that we are on the right track", adds Cauduro.

The other four pillars of CCR's 2025 strategic ambition are customer satisfaction, employee engagement, reputation, and shareholder return.

In addition to fulfilling each business unit's social-environmental and governance management, Grupo CCR shares the organization's indicators, management, and growth with transparency through the Annual Report (available on CCR | Relatório Anual 2020 (grupoccr.com.br), ESG Indicator Panel (https://ri.ccr.com.br/esg-indicadores/), as well as other publications also available on its website. The Panel's data refer to Climate Changes, Circular Economy, Relationships with Communities, Work Environment, Health and Safety, Governance, and Sustainability.

The Group's social initiatives are managed by the CCR Institute, which allocated R\$29.7 million to 39 projects, impacting around 2.5 million people. https://www.institutoccr.com.br/

About Grupo CCR | Grupo CCR operates in the highways and airport concession, urban mobility, and service segments. It operates 26 assets in eight Brazilian states and has 17,000 employees. The Group is responsible for the management and maintenance of 3,698 kilometers of highways, providing 3,600 services/day. In urban mobility, it manages passenger transportation services of subways, VLT, and ferries, transporting 2 million passengers per day. This figure may reach 3 million passengers transported after being awarded the contracts of Lines 8 and 9 granted by CPTM. In the airport segment, after being awarded the contracts of the Central and South Blocks, granted by ANAC, the annual number of passengers may exceed the current 23 million, including the Pampulha Airport/BH. For further information, visit: www.ccr.com.br/ri







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São Paulo/SP, December 02, 2021.

CCR S.A. WALDO PEREZ Investor Relations Officer





