

# MESSAGE FROM MANAGEMENT

To our shareholders,

This quarter we moved forward towards our journey of growth which we called “Vision 2030” During this time, we simultaneously faced the worsening of the Covid-19 pandemic in the regions where we operate. The pandemic altered product demands, accentuated macroeconomic volatility, and along with other market conditions, increased the cost of raw materials (most notably for grains). However, we were resilient and agile to adapted to these changes while recording consistent and sustainable results. Despite the abovementioned challenges, our EBITDA totaled R\$1.2 billion in line with the first quarter of last year when there were no effects of COVID-19. Our net income came to R\$22 million: an improvement compared to the R\$38 million net loss recorded in 1Q20.

We continued to accelerate initiatives that combined innovation, sustainability, and growth while taking the first steps towards our Vision 2030. We announced the strategic partnership with Aleph Farms, an Israeli startup that researches the production of meat through cell cultures. This exclusive partnership in Brazil will enable us to distribute cultivated meat that offers proper nutrition with relevant sustainable initiatives. We launched more than 60 new products in the markets where we operate to increase the presence of our main brands. To support this long-term strategy, we created the vice presidency for new businesses, to leverage the pet food, meat substitutes, and snacks segments. In addition to leading the innovation initiatives, this office will be responsible for the ingredients and ready meal segments.

Keeping in mind the Company’s origins, history, and passion, we feel the responsibility to contribute during this time of pandemic, take appropriate measures to minimize its impacts, and do our part for the whole. We announced more than R\$50 million in donations directly, and through the BRF Institute, to face COVID-19 in food, medicine, medical supplies, equipment and support for social development and research funds. These efforts also include logistical support to prevent further impacts of the pandemic.

This quarter, we signed the first contracts related to the partnership with Banco do Brasil to finance the installation of solar energy panels on our outgrowers’ farms. We also participate in the Round Table on Responsible Soy Association (RTRS): the world’s largest sustainability platform in the soy chain. In addition, BRF committed to have “Equality is a Priority” which is a commitment from the Brazilian network of the UN Global Compact.

In this document, we demonstrate our performance, growth initiatives and business developments. We own the second-best reputation in the food sector according to the corporate reputation business monitor research conducted by the consultancy firm Merco in Brazil. We are also the top-ranked Brazilian company in The Wall Street Journal’s “100 Most Sustainably Managed Companies in the World” ranking list. We are also among the seven Brazilian companies featured in Forbes’ “Best companies to work for” ranking in 2020. And, it is worth noting the conclusion of investigations by the U.S. Securities and Exchange Commission (SEC) and U.S. Department of Justice (DoJ) against BRF within the scope of Trapaça and Carne Fraca Operations, thus we move forward in our commitment to integrity.

On my behalf, and on behalf of the executive committee, I would like to thank our 100,000+ employees, 15,000+ suppliers, est. 10,000 integrated outgrowers and over 360,000+ customers who contribute to fulfilling our purpose: offer high-quality products that are increasingly tasty and practical, to people all around the world, and providing BETTER LIFE for everyone. I would also like to thank our board of directors and shareholders for their support, our suppliers for their collaborative efforts, the communities in which we operate, and our customers for their loyalty to our products and brands.

**Lorival Nogueira Luz Jr.**

Global CEO